Center for Medicare and Medicaid Innovation: Catalyzing Innovation for Health System Reform Post-2014

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CMS Strategic Imperatives

Strategic Outcomes

Cost Containment
Continuous Quality Improvement
Health Care System Efficiency and Transformation
Beneficiary Satisfaction and Engagement
Provider Satisfaction and Participation

Population Health Improvement
Focus of CMS Continuous Innovation Efforts

Population Health

Care Experience

Per Capita Cost

Population Health
Beneficiary, families, and communities

Care Experience
Care that is safe, effective, efficient, person-centered, timely, and equitable

Per Capita Cost
Cost-effective, evidence-based, and value-driven
Driving Health Care Delivery System Reform and Transformation 2011-2019

- Successful Payment and Service Model Innovation
- Program and Policy Redesign
- Health Care Delivery System Reform and Transformation

2011-2019

2012-2019

2014-2019
Center for Innovation

Purpose and Mission

PPACA P.L. 111-148 Section 3021 Establishment of the Center for Medicare and Medicaid Innovation (CMI) within CMS

- To test innovative payment and service delivery models that reduce program expenditures under the applicable titles.
- To preserve or enhance the quality of care.
- Preference shall be given to models that also improve coordination, quality, and efficiency of health care services furnished to Medicare and Medicaid beneficiaries.
CMI Infrastructure Design Criteria

*From Innovation to Translation*

Key design elements for building the CMI infrastructure should include:

- Involving the system stakeholders in innovation design and development.
- Building an organized process for continuous health care innovation.
- Reducing the cycle time from validation of the most advantageous innovation to translation into program design and policy.
- Creating organized channels for rapid health delivery systemwide innovation diffusion.
Staging Innovation Design, Demonstration, and Translation

- Trend analysis
- Prototype design and modeling
- Collaborative learning networks
- Best practices analysis
- Publication and collaborative learning

Collaborative Innovation Design Stage

Demonstration and Program Trial Stage
- Program trials and demo development
- Technology beta testing
- Results evaluation
- Findings and recommendations
- Publications

Program Policy Translation Evaluation and Diffusion Stage
- Program policy translation analysis and evaluation
- Legislation/policy development
- Regulation and rule development
- Policy execution and implementation
- Re-evaluation/publication
CMS Innovation Center

Innovation to Translation Process Cycle

- Collaborative and Open Innovation
- CMS Evaluation, Testing, and Demonstration
- CMS Programs, Operations, and Policy Translations
- CMS Strategic Imperatives and Outcomes
- CMS Programs, Operations, and Policy Translations

Stage 1: Ideation and Design Development
Stage 2: Prototyping, Demonstration, and Evaluation
Stage 3: Policy and Program Translation and Execution
Stage 4: Health Care Ecosystem Diffusion and Operation
CMS Initial Priorities Areas

• Nationwide initiative to invest in the development of accountable care systems to provide the foundation for (1) better care, (2) improved population health, and (3) reduced per capita cost of care.

• Specific area of focus will include, but not be limited to, reducing health care-acquired conditions and readmissions.
An Accountable System for Beneficiary-Centered Care (ACO)
Possible ACO Organizational Structures

**Hospital-Organized ACO**
- Staff model
- Independent provider network

**Physician Group Practice ACO**
- Staff model
- Independent provider network

**Loosely Affiliated Practice Network ACO**
- Independent provider network
- Affiliated hospital
How Can We Work Together to…

• Support the creation of an accountable health care system that effectively serves the populations we cover?

• Identify and diffuse best practices and lessons learned for reducing readmissions and preventing health care-acquired conditions?

• Promote innovation in the health care delivery system to achieve the goals of improved population health, better care, and reduced costs per capita?